



MCHD

Maverick County Hospital District



Regular Board Meeting Minutes – July 28th, 2025

CALLING THE MEETING TO ORDER: Vice Chairman Olivares opened meeting at 5:15PM.

ESTABLISHING QUORUM: Quorum Established by Calling Row. Quorum was met.

PRESENT: Adolfo Olivares, Vice President; Rebecca Robinson, Secretary Treasurer; Dr. Cruz Bernal, Trustee

ABSENT: Dr. David Chisum, Trustee

OTHER: Nestor Bonilla, CEO; Ana Zavala, CFO; Lizet Salinas, COM; Ruben Valadez, Legal Counsel, Jaime Rodriguez, Legal Counsel; Carolina Sanchez, EAA;

VISITORS: Scott Walker, RTG representative and Jason Hinkel, RTG representative.

AGENDA ITEMS:

ITEM 1: Discussion and possible approval of MCHD Board meeting minutes for April 28th, 2025.

Motion to approved regular board meeting minutes for April 28th, 2025 by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 2: Recognition for Former Chairman Aaron Valdez.

Recognition was presented to Mr. Aaron Valdez, former Chairman. MCHD Board Members thanked Mr. Valdez for this guidance and support during his time as MCHD Chairman.

ITEM 4: Consideration and possible action regarding an update and presentation by Realty Trust Group – Medical Office Feasibility Study.

Scott Walker and Jason Hinkel provided a brief update on the feasibility study for medical building office. A key schedule milestones was presented to the board. Schedule was to ensure project was moving forward. Final feasibility schedule to be presented during the October 2025 board meeting.



Motion to move item 4 to executive session by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 5: Consideration and possible action regarding an update by Linden Consulting on Strategic Planning and Stakeholder Interviews.

Todd Linden joined via zoom to provide a brief overview of the developed agenda for the upcoming Strategic Planning with the MCHD board members. First day included the review of the board's role in strategic planning and board education "Emerging Trends in Healthcare". Small groups would be established to work on MCHD strengths, opportunities, and aspirations and how to achieve goals. Todd would then work with administration to create a strategic plan for MCHD on a 24 month plan, which will be updated yearly.

Ms. Robison requested a cultural assessment within the company. Todd Linden does not provide cultural assessment but would be able to refer to the appropriate personnel to address issues and concerns.

ITEM 6: Consideration and possible action regarding Indigent Care Agreement with Fort Duncan Regional Medical Center.

Motion to move item 6: Consideration and possible action regarding Indigent Care Agreement with Fort Duncan Regional Medical Center to executive session under section 551.071 consultation with attorney by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 7: Consideration and possible action to approve resolution related to HUD refinancing of QIPP Facilities.

CEO presented resolution drafted by nursing home legal counsel in regards to MCHD allowing the owner of a few nursing homes to refinance the mortgage with HUD (Housing and Urban Development). Recommendation by CEO to approve resolution as presented by legal counsel.



Motion to approve resolution related to HUD refinancing of QIPP facilities by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 8: Consideration and possible action regarding resolution designating authorizing investment officers.

Motion to approved resolution designating Nestor Bonilla, CEO, Ana Zavala, CFO and Ms. Rebecca Robinson, Secretary Treasurer as authorizing investment officers by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 9: Consideration and possible action regarding budget calendar.

Budget calendar was proposed to the board. August 4th, 2025 (Finance Committee Meeting), August 11th, 2025 (Budget Workshop), August 18th, 2025 (2nd Budget Workshop if needed) and August 25th, 2025 (Public Hearing on Tax Rate and Regular Board Meeting.)

Motion to approve budget calendar by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS



ITEM 10: Consideration and possible action on amendment to the MCHD Bylaws.

Legal counsel presented resolution with amendment to the MCHD bylaws stating a vacancy left by a board member was selected by majority vote of the board.

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE MAVERICK COUNTY HOSPITAL DISTRICT AMENDING BOARD BYLAWS TO ADDRESS THE MANNER BY WHICH VACANCIES OF THE BOARD OF DIRECTORS ARE APPOINTED AND FILLED PURSUANT TO SECTION 1118.103 OF THE TEXAS SPECIAL DISTRICT CODE; FINDING THAT THE MEETING AT WHICH THIS RESOLUTION IS PASSED IS OPEN TO THE PUBLIC AS REQUIRED BY LAW; PROVIDING A SEVERABILITY CLAUSE; AND ESTABLISHING AN EFFECTIVE DATE.

Motion by Ms. Robinson, 2nd by Dr. Bernal

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 11: Consideration and possible action on the development of a process to appoint candidate to vacated board seat.

Motion to move item 11, Consideration and possible action on the development of a process to appoint candidate to vacated board seat to executive session under section 551.071 consultation with attorney by Ms. Robinson, 2nd by Dr. Bernal

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS



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ITEM 3: Presentation of Reports

COM Report – COM provided a quick overview of the clinical operations report. Maverick County Hospital District served a total of 3,247 patients, processed a total of 256 incoming referrals, facilitated 761 outgoing referrals. In June, MCHD Urgent Care served 391 patients, averaging 13-15 patients per day. This included 49 seniors, 178 adults, and 164 children.

CEO Report – The CEO provided a quick overview of the CEO report. Items included update on RAVIN Contract, update on educational mobile unit, and ongoing efforts to recruit general surgery. CEO will report monthly on provider productivity.

CFO Report- CFO provided a brief overview of the finance report.

April 2025 - Total operating revenue at 69.12%, total non-operating revenue at 65.25% for a total revenues at 68.49%. Total expenses at 66.24%

May 2025 - Total operating revenue at 77.92%, total non-operating revenue at 73.77% for a total revenue at 77.25%. Total expenses at 74.88%.

June 2025 - Total operating revenue at 87.14%, total non-operating revenue at 86.81% for a total revenue at 87.08%. Total expenses at 84.17%.

June 2025 Total Asset - \$31MM and total liabilities and fund balance at \$31,799,210.

3rd quarter investment report: Book value beginning at 15,747,607 and ending at 16,537,949. Market Value beginning at 15,745,347 and ending at 16,537,949.

Executive session at 6:51pm for items 4, 6, and 11.

Motion to move to open session by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

Open Session at 7:32PM.

Item 4: Consideration and possible action regarding an update and presentation by Realty Trust Group – Medical Office Feasibility Study.

No action made.



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Item 6: Consideration and possible action regarding Indigent Care Agreement with Fort Duncan Regional Medical Center.

Motion to authorize CEO to continue negotiating the indigent care agreement with UHS by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 11: Consideration and possible action on the development of a process to appoint candidate to vacated board seat.

Motion to approve CEO to post the process to appoint candidate to open board seat as discussed in executive session by Ms. Robinson, 2nd by Dr. Bernal.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

Motion to adjourn by Ms. Robinson, 2nd by Dr. Bernal


AYES: 3


NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

Meeting Adjourn 7:33pm


Vice Chairman – Adolfo Olivares


Secretary Treasurer – Rebecca Robinson