

Regular Board Meeting Minutes - April 28th, 2025

CALLING THE MEETING TO ORDER: Chairman Valdez opened the meeting at 5:01pm.

ESTABLISHING QUORUM: Quorum Established by Calling Row. Quorum was met.

PRESENT: Aaron Valdes, Chairman; Adolfo Olivares, Vice Chairman; Rebecca Robinson, Secretary Treasurer;

Dr. Cruz Alberto Bernal, Trustee; arrived at 5:17 PM

ABSENT: Dr. David Chisum, Trustee

OTHER: Nestor Bonilla, CEO; Ana Zavala, Interim CFO; Lizet Salinas, COM; Ruben Valadez, Legal Counsel, Jaime "Storm" Rodriguez, Legal Counsel; Carolina Sanchez, EAA;

VISITORS: N/A

AGENDA ITEMS:

ITEM 1: Discussion and Possible approval of MCHD Board minutes for: Regular Board Meeting Minutes March 31st, 2025

Motion to approve of MCHD Regular Board meeting minutes March 31st, 2025 by Mr. Olivares, 2nd by Ms. Robinson.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 2: Presentation of Reports

COM Report Review – COM provided a brief review of the Clinical Operations Report. COM reported a slight decline in patient visits for both MCHD clinic and MCHD Urgent Care due to Spring Break.

MCHD specialty clinic served a total of 3,317 patients. Wait times included: Behavioral Health (193 patients) – 2 minute average; Podiatry (29 patients) – 10 minute average; Orthopedics (315 patients) – 1.2 hour average; Oncology/Hematology (207 patients) – 33 minute average; Urology (63)–12 minute average; Endocrinology (89) – 5 minute average; Surgery (232) – 6 minute average; Primary Care (1,971) – 1.30 hour average.



MCHD Urgent Care served 687 patients, averaging 18-20 patients per day. Including 62 senior adults, 29 adults, and 325 children. Urgent Care coverage was provided by Manuel Hernandez, Pedro Garcia, and Liz Galvan.

Incoming referrals: In February, MCHD processed a total of 191 incoming referrals for General Surgery – 77, Oncology/Hematology – 40, Endocrinology – 39, Orthopedics – 20.

Outgoing referrals: In February, MCHD facilitated 910 outgoing referrals for Cardiology – 75, Endocrinology – 21, Gastroenterology – 35, General Surgery – 46, Obstetrics and Gynecology – 61, Oncology – 45, Orthopedics – 53, Podiatry – 43, Rheumatology – 23 and Urology – 37.

CEO Report Review- CEO provided a brief review of the Chief Executive Report. Major events hosted by MCHD included hosting luncheon to formally introduce Dr. Eliel Nataki to community members. MCHD attended the STAAC Ribbon Cutting, and the ribbon cutting for Prospera movile. The Ryan White Program Part D Grant RFP was submitted for a total of \$80,000 renewal.

MCHD continues to actively recruit for specialties. Upcoming onsite visit from general surgeon scheduled for May 5th, 2025.

CEO met with Craig Flanagan from RTG to discuss the progress of the agreement for the upcoming feasibility study. The proposal cost was reduced to \$49,000. MCHD Legal Counsel drafted an addendum reflecting the updated terms, and was being reviewed by Mr. Flanagan. Pending response to finalize agreement.

CEO met with Todd Linden, Linden Consulting, to establish a schedule for the strategic plan and leadership training.

CEO reported that Dr. Cesar Peralta, Pulmonologist continued to be interested. CEO reported that Dr. Peralta's wife was a Nurse Practitioner and was interested in finding employment. CEO was speaking with health community leaders for possible job opportunities.

CFO Report Review - CFO provided a brief review of the financial report.

Total Operating Revenue - \$5,208,079 (60%), Total Non-Operating Revenues - \$208,733 (63.43%) and Total Revenues - \$5,416,812 (60.65%)

Total Expenses - \$5,917,495 (57.26%) which including salary, wages, benefits - \$592,451, Supplies and Freight - \$425,181.

Balance Sheet: Total Current Assets - \$42,831,564 including cash and cash equivalents, net investments, healthcare AR and others. Total Current Liabilities - \$11,075,422 including trade accounts payable, payroll and related items. Fund Balance: \$31,756,142

Total Liabilities and Fund Balance: \$42,831,564



ITEM 3: Discussion with possible action on amendments for the MCHD Foundation Bylaws.

Mr. Valadez, Legal Counsel, presented resolution draft for possible approval by the MCHD Board of Directors. Three items addressed including:

- Officially bringing the number of members from 4 to 7 directors
- Addressing how vacancies would be addressed. Changes included allowing the MCHD
 Foundation Director to provide nomination and for the MCHD Board Members to
 approve.
- Removing wording that established CEO as the MCHD Foundation President.

Motion to approve resolution for the amendments for the MCHD Foundation bylaws by Ms. Robinson, 2nd by Mr. Olivares.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

ITEM 4: Discussion and passible action regarding the nomination of Claudia Wright as a member of the MCHD Foundation.

CEO explained that the MCHD Foundation board nominated Dr. Claudia Wright. CEO spoke with Dr. Wright who accepted the nomination.

Motion to accept the nomination of Dr. Claudia Wright as a member of the MCHD Foundation by Mr. Olivares, 2nd by Ms. Robinson.

AYES: 3

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS



ITEM 5: Discussion with possible action on the Indigent Care Agreement with Fort Duncan Regional Medical Center.

CEO provided a brief summary of the MCHD Indigent Care Agreement. Originally signed on September 15, 2000, the purpose was to maintain access to healthcare services for indigent and needy residents following the sale of hospital operations to a private entity. Agreement would be ending September 14, 2025.

CEO provided a brief overview of how much MCHD paid in ITG vs Indigent Care amount. For 2016, \$2.2MM in services were rendered of which \$709,398 was paid in IGT by MCHD.

Dr. Bernal arrived at the meeting at 5:17pm.

Dr. Bernal reported that he referred many of his patients, especially from the FDRMC, to the indigent program at MCHD. Dr. Bernal would like to know how MFAP program was reaching uninsured patients in the community. CEO explained of ongoing efforts with FDRMC CEO to provide coverage for uninsured patients. MFAP program had develop informational postcards that had been approved to be available at the FDRMC front desk.

Currently MFAP Program accepted up to 250% federal poverty level.

Ms. Robinson suggested that the MFAP program needed to increase outreach efforts to promote program. Ms. Robinson suggested the block walking in neighborhoods and having after-hours events that would allow working people the opportunity to learn about the program.

Ms. Robinson suggested the agreement be no more than 3 years.

Dr. Bernal suggested meeting with Uvalde Memorial Hospital administration to discuss options for services. Many patients who traveled to Uvalde for services reported very positive experiences at Uvalde Memorial Hospital.

Fee for service would be the other option if indigent care agreement with Fort Duncan Regional Medical Center was not renewed.

CEO to meet with Mr. Eladio Montalvo, FDRMC CEO to further discuss the agreement, Dr. Bernal would like to be included in the meeting. Dr. Bernal would like to discuss his concerns regarding the services at FDRMC.

CEO suggested to table item for after CEO meets with FDRMC CEO.

Motion to table item 5: Discussion with possible action on the Indigent Care Agreement with Fort Duncan Regional Medical Center, by Mr. Olivares, 2nd by Ms. Robinson.

AYES: 4

NAYS: 0



ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

Motion to adjourn by Ms. Robinson, 2nd by Mr. Olivares.

AYES: 4

NAYS: 0

ABSTAIN: 0

ALL IN FAVOR; UNANIMOUS

Meeting Adjourn 5:46pm

Vice Chairman - Adolfo Olivares

Secretary Treasurer - Rebecca Robinson